The mission of the Equine Institute is to integrate, enhance and communicate equine-related academic activities at UK.
Principles underlying the operation of the Equine Institute

1. Seek expanded funding opportunities for research, Extension/outreach and instructional activities.

2. Consciously foster activities that integrate the functions of research, Extension/outreach and instruction.

3. Plan for and integrate communication with stakeholders into all programs and activities.

4. Focus on the use of interdisciplinary working groups as the most effective method of addressing the mission of the Equine Institute.

5. Implement ways to insure that affiliation with the EI enhances the scholarly productivity of faculty.

6. Advocate for the scholarly value of equine research, instruction and outreach programs.
Equine Initiative Phase II Committee

Recommendation 1

The College of Agriculture should immediately establish the Equine Institute at the University of Kentucky.
Equine Initiative Phase II Committee

Recommendation 2

- Recommendation Two addresses the physical facilities required for a fully-functioning Equine Institute, that is, within the next 5 years, the following represents the minimum facilities requirements to implement the mission of the Equine Institute.
  - An EI Office
  - The Maine Chance Campus
    - Instruction/Outreach Facilities
    - Containment Facilities
  - The EI Building
Equine Initiative Phase II Committee

**Recommendation 3**

- Recommendation Three covers personnel actions essential to establishing the Equine Institute and the new Equine Science and Management undergraduate degree
  - Identify faculty affiliates
  - Appoint faculty member to serve as Interim Director
  - Establish working subcommittees
  - Conduct search and appoint Director of the EI
  - Appoint Director and Committee for ESM undergraduate major
  - Appoint Executive Director for support to EI
  - Complete faculty expansion now underway
Equine Initiative Phase II Committee

Recommendation 4

- Recommendation Four outlines the need to continue planning for future equine-related developments essential to support the mission of the Equine Institute.
  - Consider proposal for establishing the Equine Institute formally in accord with ARs within 12 months of the appointment of an Equine Institute Director.
  - Establish the next priorities for hiring of Equine Institute staff and equine-related faculty.
  - Identify and prepare conceptual development site plans for additional facilities.
Recommended Organization

Dean

Associate Dean

External Advisory Committee

Steering Committee

Working Committees:
- Health, Disease, Nutrition
- Economic and Organizational
- Pasture and facilities
- Business, farm management

Director

Associate Director, DUGS

ESM Undergrad Committee

Executive Director

Communications Director

Staff
Proposed Initial Organization

Dean

Associate Dean

External Advisory Committee

Steering Committee

Working Committees:
- Health, Disease, Nutrition
- Economic and Organizational
- Pasture and facilities

Director

Dickson Professor of Equine Science and Management

Faculty Affiliates

Communications Director

Staff

Associate Director

ESM Undergrad Committee

Maine Chance Planning Committee
Next Steps

- Appoint ESM undergrad DUGS and Committee
- Appoint Maine Chance Planning Committee
- Consultation with Chairs and Dept. Faculty
- Consultation with External Advisory Committee
- Identify Faculty Affiliates
- Internal Search for Faculty Director
- Build Working Committees
- Establish an office
- Finish current hiring
- Continue planning